

Panellist Profile

Approved Professional Advisory Panel – Community Housing Futures

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Business Status	<input type="checkbox"/> Individual consultant <input checked="" type="checkbox"/> Consultancy firm <input type="checkbox"/> Association/group of individual consultants		

Introduction Summary

Founded in 1970, RPS, A Tetra Tech Company (RPS) is a leading global professional services firm of 5,000 consultants and service providers. With experience across 125 countries and six continents we define, shape and manage projects that create shared value for a complex, urbanising and resource-scarce world. We have deep expertise in things that matter and are easy to work with. Our clients trust and respect us for our creative thinking. Together we build strong relationships by repeatedly delivering on our promise: making complex easy.

What we do: We define successful investments, projects and initiatives

We support clients to solve the challenges they face, articulate clear goals, and develop evidence-based strategies for achieving their objectives.

Services:

- Due diligence
- Economics
- Strategy and transformation
- Project investment and finance
- Transaction advisory
- Commercial advisory
- Cost advisory
- Deal advisory
- Data analytics and insights
- Communications and engagement
- Creative, visualisation and immersive design
- Social advisory and research
- Environmental impact assessment.

We manage implementation and guide successful delivery

Specialising in project and program management for large, complex, and portfolio-scale initiatives, we help clients to identify cost-effective delivery options and progress through the project lifecycle with confidence.

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Services:

- Program management
- Project management
- Cost management and quantity surveying.
- Portfolio, program and project management software solutions.

We Specialise In:

Project Strategy, Scoping and Feasibility Studies

As detailed business case specialists, we define your project and develop your strategy and scope of work, helping you communicate clearly with project stakeholders, sponsors and teams. Through critical analysis of opportunities and risks, and detailed assessment of business and stakeholders' goals, we develop feasibility studies that are financially robust and strategically aligned.

Program Sequencing and Scheduling

With a clear strategy and scope established, we create detailed delivery programs that define interdependencies, milestones, actions and responsibilities. These plans provide a clear path for engaging with consultants and contractors to keep your project on track.

Project Costing and Value Management

As you progress through each project phase, we act on your behalf to generate maximum value for money from each engagement. From value management in the design phase to the strategic evaluation of tenders, management of costs in procurement and robust contract management in delivery, we're committed to generating optimum return on your investment.

Market Sounding and Engagement

We support you to effectively engage with consultants and contractors as you move towards project implementation. From recommendations on potential partners to the management of complex market sounding processes, we identify skills and expertise to suit your project's scale, budget, technical and commercial requirements.

Procurement and Contract Administration

From the development of tender documents to the negotiation of contract terms, we manage and support all project procurement activities. Drawing on our experience delivering large programs of work in the context of complex regulatory and security requirements, our focus is on minimising your risk and maximising value.

Delivery and Commissioning Support

We can support you by supplementing your existing in-house teams and providing the full range of advisory, superintendence, independent review and project management services you need to achieve your strategy and deliver projects successfully. Drawing on many years of experience managing small and large programs of work, we're here to help you achieve your project goals.

Sector Knowledge

RPS brings extensive sector knowledge and multidisciplinary expertise to the community housing sector, supporting clients across the full project lifecycle. Our work spans feasibility assessments,

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planning and approvals, stakeholder engagement, and project delivery for affordable and social housing developments.

RPS has partnered with organisations like Housing All Australians to address homelessness and contribute to research on the economic impacts of housing insecurity, demonstrating a strong commitment to social value and community outcomes.

Our services also include urban design, infrastructure integration, environmental assessments, and ESG advisory, ensuring that community housing projects are not only viable but also sustainable and aligned with broader policy and community objectives.

With a strong presence in the property sector and a track record of collaboration with government and not-for-profit organisations, RPS is well-positioned to support community housing initiatives that require strategic, technical, and stakeholder-focused solutions. We have completed program of works for the following:

- Department of Housing NSW
- Department of Housing and Public Works QLD
- The Salvation Army NSW, QLD and Vic
- Economic Development Queensland
- Government Employee Housing (Remote North QLD)
- Gold Coast City Council (Affordable Housing)

RPS has experience in delivering projects in both urban settings and remote First Nations community locations throughout the state. These range from single dwellings through to 40-unit social housing complexes. We have strong connections to Mission Australia, the key tenancy operations manager for the Queensland Government’s Social Housing Youth Foyers enabling young people to rent, while being supported to achieve their education and employment goals. Furthermore, we have project collaborations with YWCA Australia for their work to provide and facilitate access to safe, secure and affordable homes for women and children. Our staff are actively involved in the State Governments Modern Methods of Construction program with one of our Senior Project Managers leading 56 new dwellings across 22 sites located from the Sunshine Coast region in the south to Cape York in the north and out to the western Queensland border.

Skills	Offered?	Summary of demonstrated qualifications, consultancy skills and consulting track record
Finance	Yes	<p>RPS provides project management services of projects from inception through to completion. As technical experts in project management, we bring together a highly diverse and collaborative service offering, ensuring project delivery is effective, cost-efficient, and innovative. RPS has experience in facilitating value management workshops.</p> <p>RPS Cost Advisory have vast experience in the delivery of residential facilities including social and affordable housing. We have recently undertaken feasibility studies for over 2,000 homes for Gold Coast City Council, BTR (Affordable Housing for Landcom in the Lismore area and</p>

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		<p>a number of large residential developments with mixed targets including sale houses, affordable housing, aged care and BTR. We also have significant national reach and are undertaking the largest residential tower development in NSW.</p>
Business Planning	Yes	<p>RPS can assist in the preparation and management of business cases and feasibility studies. Our services include:</p> <ul style="list-style-type: none"> • Business case advisory and evidence to invest • Financial due diligence and risk assessment • Investment modelling and analysis • Options analysis • Value creation, capture and contestability advice • Project development and coordination <p>We have a proven track record of coordinating some of the most intricate project business cases in Australia, collaborating closely with technical experts in their respective fields. With our deep understanding of investment evaluation frameworks, we know how to develop robust and persuasive business cases. We specialise in delivery of:</p> <ul style="list-style-type: none"> • Social infrastructure investments • Sports and leisure projects • Energy and utilities initiatives • Water and Dams • Transport infrastructure programs and major projects <p>We can help shape your investment decisions and craft a compelling project narrative that resonates with decision-makers and attracts the necessary funding.</p>
Property Development	Yes	<p>RPS provide smarter solutions for property management, procurement strategies, and funding. Helping guide our clients to select the right projects to invest in and managing them to ensure that the investment value is realised.</p> <p>From the high-density urban renewal projects that are transforming inner cities, to the master planned communities that enliven regional areas, quality residential development requires a fine balance struck between connectivity, character and commerciality.</p> <p>Partnering with you from inception right through to delivery, RPS can connect you with the strategy, expertise and relationships you need to turn your residential project vision into built form reality.</p> <p>Site Selection and Due Diligence: RPS can help you develop your project scope to align with policy and regulatory frameworks, stakeholder needs, market conditions and preferred models of funding</p>

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		<p>and delivery. We offer the advice and guidance you need to define what success looks like for your development and identify a clear plan for achieving your goals.</p> <p>Approvals and Master Planning: We support your team to plan for success in the approvals phase while mitigating key risks. From development approvals strategy to master planning, community engagement and environmental consents, our team is here to help you navigate the complexities of project planning and lay the groundwork for a smooth design and delivery phase.</p> <p>Design and Technical Services: As you work through each project phase, our network of specialists guide you towards positive development outcomes. Our expertise includes urban design, town planning, landscape architecture, environmental services, surveying, urban water management, heritage and more.</p> <p>Project Management and Delivery Support: RPS supports you to deliver projects on time and on budget while managing risk. From tendering and contractor engagement, to program management and contract administration, we assist you to select the consultants and contractors that best suit your project, location and needs.</p>
Risk analysis Management	Yes	<p>RPS provide management of risk analysis and mitigation. Risks are identified, categorized and managed as required to ensure impacts on the project are mitigated.</p> <p>RPS, through the development of a Risk Register will identify and manage risk as an essential undertaking during the design and construction of the project work elements. RPS will ensure risk is eliminated or managed sufficiently in order that project is completed with the high expectations articulated in the Contract Documents. All of this data will be recorded and tracked in a Risk Register which will be a live document, updated on an ongoing basis and included in reporting.</p> <p>RPS will maintain visibility of risk within the governance processes, identify risks, hold risk workshops, grade risks, identify mitigation strategies and maintain accountability for the resolution and close out of risks. As standard practice, RPS utilises Workshops to provide exceptional benefits for risk management to the project. Risk Workshops are valuable activities to undertake at the outset of a project and in RPS’s experience the benefits of these sessions far outweigh the effort.</p>
Partnership development	Yes	<p>RPS has demonstrated capabilities in partnership development through its work across affordable housing, public-private collaborations, and community engagement. RPS partnerships span from strategic</p>

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		<p>alliances with global institutions and not-for-profits—such as Housing All Australians.</p> <p>RPS supports community housing initiatives through services including planning, feasibility, stakeholder engagement, and ESG advisory. Our experience in navigating regulatory environments, delivering sustainable housing solutions, and fostering inclusive consultation processes positions us as a valuable partner for community housing panels focused on delivering social impact.</p>
Growth readiness assessments	Yes	<p>RPS brings extensive experience in growth readiness assessments through its Portfolio, Program, and Project Management (P3M) services. RPS supports organisations in evaluating their strategic delivery capabilities, conducting independent reviews of Project Management Office (PMO) structures, and assessing service requirements to ensure operational readiness. RPS’s tailored project control frameworks and proprietary tools like <i>myProjects</i> enable clients to manage risk, cost, schedule, and change effectively leaving them well-positioned to scale operations, implement complex programs, and achieve sustainable growth outcomes.</p>
Strategic asset management	No	
Feasibility	Yes	<p>RPS provides comprehensive feasibility assessment services that support informed decision-making across the property sector. Our expertise spans site selection, planning and approvals, environmental and risk assessments, infrastructure capacity, and economic viability. RPS integrates technical, environmental, and commercial insights to evaluate development potential and constraints, ensuring alignment with regulatory frameworks and stakeholder expectations. Our work on complex residential and mixed-use developments demonstrates our ability to navigate planning, safety, and compliance challenges early in the project lifecycle, delivering robust feasibility outcomes that underpin successful property investments.</p>
NRSCH Registration	No	<p>No, RPS is not a registered housing provider. RPS are technical advisors, planning consultants, and strategic delivery partners.</p>
Other	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	